To: Members of the Policy Council, System Dynamics Society

From: David Andersen, VP Finance

Date: July 13, 2004

Subject: Society Budget for 2005

The Society closed out 2003 with an audited operating loss of \$3632. I am pleased that aggressive action by the home office in 2003 coupled with actions passed by the policy council last July in New York City have corrected the deep losses of the previous year. The proposed budget for 2005 shows a projected surplus of \$54,877 mostly due to the restructuring of the contract with Wiley approved by the Policy Council in an E-mail vote.

Major Features of the 2005 Budget

I have highlighted a number of cells in the 2005 budget that draw attention to important changes this year as the Society adjusts to new relationships with Wiley, including increasing staff to take over the membership function.

One Time and Recurring Increases in Membership Dues from Wiley. For 2005, we expect that membership dues from Wiley plus royalties associated with the journal will be around \$112,654 with a one time additional payment of \$34,275 associated with the assumptions of membership billing operations mid year during 2004. Note that this increase is offset in part by a \$30 per member "Membership services" fee that the Society will pay back to Wiley.

Increase in Staff at the Home Office. During 2004, the home office went without the services of its Graduate Assistant (formerly Vedat Diker). As the Society takes on the full membership function, we plan to add back this position. This graduate student will be joined by Roberta Spencer and Jennifer Rowe to round out the Society's paid staff on its contract with the University at Albany (the direct salary and fringe line moved from \$130,000 in 2004 to \$173,000 in 2005). In addition, the Society hires additional staff under the "Professional Fees" line and this line has grown to \$22,898.

Slight Shift in Cross-Subsidization of Cost Centers. As in the past, the Sales and Conferences cost centers are expected to show operating surpluses. Also as in the past, Publications and Web Support are expected to post net losses. However, this year for the first time, Core Operations are expected to show a net surplus due to the one time payment by Wiley to cover membership operations in 2004.

Attachments:

- 1. Proposed Budget System Dynamics Society 2005
- 2. Proposed Budget System Dynamics Society 2005 Shown by Cost Center
- 3. Audited Accountant's Report for 2003
- 4. Budget Comparison, First Six Months 2004
- 5. Profit and Loss comparison, First Six Months 2004
- 6. Profit and Loss by Cost Centers, First Six Months 2004

Proposed Budget System Dynamics Society 2005

		2003	Average	2004	2005
		Actual	1999-2004	Budget	Proposed
Inc	ome				
l	Products	88506	91876	98,000	121,87
	NC Conferences		0	0	
	Registrations		0	142,507	121,21
	Income-Participant Room & Board		0	271,500	
	Sponsors/ Exhititors		0	18,000	30,09
	Other/Repayment for services(99-00)		0	10,394	
-	Total INC Conferences	185229	187350	442,401	151,31
l	Investment Income	6713	5195	0	2,00
l	Membership Dues	27340	24305	31,600	112,65
(Other Income	0	169	100	34,27
;	Shipping and Handling	15358	13235	13,000	18,2
	Publications Sales	8200	5840	1,000	5,8
,	Sponsor Dues and Donations	38445	23966	21,000	23,9
(Conversion from Accrual to Cash	-885	-177	0	
Tot	tal Income	368906	351759	607,101	470,2
Co	st of Goods Sold		0	0	
- 1	Proceedings	1977	1626	1,000	1,6
I	Bibliography Update Expense	235	445	500	4
	Literature Collection		333	2,000	3,0
	Management Game	8306	16383	18,000	20,4
	PhD Seminar in System Dynamics	1757	2334	0	2,3
	Reprint Outdated SDR/Proceedings	248	41	0	2
Tot	al COGS	12522	21163	21,500	28,0
oss	s Profit	356384	330596	585,601	442,1
Ex	pense		0	0	
	Awards	5130	4365	5,600	7,0
	Bank Adjustments (Expense)	619	835	1,000	8
(Contract w/ UAlbany		0	0	
	Office Expenses through UAlbany		3683	22,100	16,8
	IFR Indirect Costs		2177	13,063	17,3
	Salaries & Fringe		21771	130,626	173,6
	Total Contract w/ UAlbany	183014	139105	165,788	207,8
	Credit card fees	10163	6931	4,000	9,5
	Depreciation Expense	1627	1621	2,000	1,6
_	Electronic Presence Support	232	3153	13,500	
I	EXP Conferences outside Alb.contract		0	0	
	Conference Chair Expenses		167	1,000	1,0
	Program Chair Expenses		167	1,000	1,0
\exists	Participant Room & Board Expenses		45250		.,0
-	Proceedings (printed & CD)	+	45250	271,500	6,0
\dashv	Other Expenses from Home Office		·	· · · · · · · · · · · · · · · · · · ·	-
	Total EXP Conferences outside Alb.contract	78136	11705 116729	70,231 343,731	63,4 71,5
	EXP Conference Prepaid	20326	6721	343,731	7 1,3
_					11.5
	Journal Expense Membership Directory Exp	11000 1209	11500 3749	11,000	11,5 1,6
	Membership Directory Exp Membership Services	250	1823	1,200 1,500	30,5
	Membership Services Membership Subsidies	8145	4873	4,000	2,1
	Miscellaneous Exp.(MA fees, gifts)	224	139	100	1
	Office Equipment Purchases	0	1254	600	4,6
	Less Capitalized Equip	0	-1154	0	-2,3
	Officer Expenses	3031	3606	1,500	3,6
	Phone, Fax, E-mail Services	0	26	1,500	3,0
	Printing & Duplicating	2031	3292	2,500	3,2
	Professional Fees	21895	17340	17,000	22,8
	Shipping /Postage Expense	12292	9484	+	9,4
	omponing /F obtage Expense	12292	-	10,000 1,500	9,4
•	Staff Evnances				
:	Staff Expenses	601	250		
;	Staff Expenses Supplies tal Expense	691 360015	899 336541	1,500 1,500 588,019	8 387,2

Proposed Budget System Dynamics Society 2005 Shown by Cost Center

	2005					
	Proposed	Conferences	Core	Web	Publications	Sales
ncome						
Products	121,876					121,870
INC Conferences						
Registrations	121,211	121,211				
Income-Participant Room & Board	0					
Sponsors/ Exhititors	30,099	30,099				
Other/Repayment for services(99-00)	0					
Total INC Conferences	151,310	151,310	0	0	0	
Investment Income	2,000		2,000			
Membership Dues	112,654		112,654			
Other Income	34,275		34,275			
Shipping and Handling	18,281		04,270			18,28
Publications Sales	5,840				5,840	10,2
Sponsor Dues and Donations	23,966		23,966		3,040	
Conversion from Accrual to Cash	23,900		23,900			
otal Income	470,202	151,310	172,895	0	5,840	140.15
ost of Goods Sold	470,202	131,310	172,095	U	5,640	140,13
-	4 000					4.00
Proceedings	1,626					1,62
Bibliography Update Expense	445					4
Literature Collection	3,000					3,0
Management Game	20,479					20,4
PhD Seminar in System Dynamics	2,334					2,3
Reprint Outdated SDR/Proceedings	200				200	
otal COGS	28,084	0	0	0	200	27,8
ss Profit	442,118	151,310	172,895	0	5,640	112,2
xpense						
Awards	7,000		7,000			
Bank Adjustments (Expense)	835		417			4
Contract w/ UAlbany						
Office Expenses through UAlbany	16,850	5,374	7,789	1,192	798	1,69
IFR Indirect Costs	17,364	5,538	8,027	1,228	822	1,74
Salaries & Fringe	173,641	55,380	80,268	12,282	8,225	17,48
Total Contract w/ UAlbany	207,855	66,292	96,084	14,702	9,845	20,9
Credit card fees	9,567		4,783			4,7
Depreciation Expense	1,621		1,621			·
Electronic Presence Support	0		·			
EXP Conferences outside Alb.contract						
Conference Chair Expenses	1,035	1,035				
Program Chair Expenses	1,035	1,035				
Participant Room & Board Expenses	0	0				
Proceedings (printed & CD)	6,000	6,000				
Other Expenses from Home Office	63,437	63,437				
Total EXP Conferences outside Alb.contract	71,508	71,507				
EXP Conference Prepaid	0	0				
Journal Expense	11,500				11,500	
Membership Directory Exp	1,687				1,687	
Membership Services	30,584		30,584		,	
Membership Subsidies	2,157		2,157			
Miscellaneous Exp.(MA fees, gifts)	139		69		35	
Office Equipment Purchases	4,641		4,641		33	
Less Capitalized Equip	-2,309		-2,309			
Officer Expenses	3,606		3,606			
Phone, Fax, E-mail Services	26		26			
Printing & Duplicating	3,292		1,317		658	1,3
Professional Fees				0.044		
	22,898		8,014	8,014	1,145	5,7
Shipping /Postage Expense	9,484		948			8,5
Staff Expenses	250		250			
Supplies	899	407.700	449	00.71-	04.07	40.4
otal Expense	387,241	137,799	159,660	22,717		42,19
ncome	54,877	13,511	13,235	-22,717	-19,231	70,0

THE SYSTEM DYNAMICS SOCIETY, INC. REVIEW OF FINANCIAL STATEMENTS DECEMBER 31, 2003 AND 2002

THE SYSTEM DYNAMICS SOCIETY, INC. REPORT ON REVIEW OF FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2003 AND 2002

CONTENTS

	<u>Page</u>
FINANCIAL STATEMENTS	
Accountants' report	1
Statements of assets, liabilities, and net assets – modified cash basis	2
Statements of revenues, expenses, and changes in net assets – modified cash basis	3
Statements of cash flows – modified cash basis	4
Notes to financial statements.	5-6

Hall, Vasil & Dowd

Certified Public Accountants

30 Church Street - Suite 310 - Belmont, MA 02478-1384

Tel. (617) 484 - 0000

Fax (617) 489 - 0521

Policy Council
The System Dynamics Society, Inc.
Albany, New York

We have reviewed the accompanying statements of assets, liabilities, and net assets – modified cash basis of The System Dynamics Society, Inc., as of December 31, 2003 and 2002 and the related statements of revenues, expenses, and changes in net assets – modified cash basis and statements of cash flows – modified cash basis for the years then ended, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of The System Dynamics Society, Inc.

A review consists principally of inquiries of Society personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based upon our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with the modified cash basis of accounting, as described in Note B.

Our review was made for the purpose of expressing limited assurance. Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with the modified cash basis of accounting.

Certified Public Accountants

April 28, 2004

THE SYSTEM DYNAMICS SOCIETY, INC. STATEMENTS OF ASSETS, LIABILITIES AND NET ASSETS MODIFIED CASH BASIS DECEMBER 31, 2003 AND 2002

<u>ASSETS</u>	<u>2</u>	2003	<u>2002</u>
CURRENT ASSETS Cash Money market mutual funds Marketable securities Total current assets		62,955 \$ 131,600 31,906 226,461	69,738 130,636 26,217 226,591
PROPERTY Furniture and equipment Less: Accumulated depreciation		11,046 8,982 2,064	10,396 7,355 3,041
Total Assets	<u>\$</u>	228,525 \$	229,632
LIABILITIES AND NET ASSETS LIABILITIES Conference scholarship awards payable	\$.	2,525 \$	-
NET ASSETS Unrestricted - General fund		226,000	229,632
Total liabilities and net assets	. <u>\$</u>	228,525 <u>\$</u>	229,632

THE SYSTEM DYNAMICS SOCIETY, INC. STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS - MODIFIED CASH BASIS DECEMBER 31, 2003 AND 2002

	<u>2003</u>		<u>2002</u>
Changes in unrestricted net assets			
Revenues and gains			
Conference	\$ 86,869	\$	40,257
Bibliographies and teaching games	78,832		87,135
Donations	38,445		19,519
Membership dues and subscriptions	27,340		24,130
Prepaid postage	3,066		6,019
Interest and dividends	1,727		3,665
Publications	8,200		3,382
Unrealized gain/(loss) on securities	4,985		(4,849)
Miscellaneous	 -		28
Total unrestricted revenues and gains	249,464		179,286
Expenses and losses			
Administration	183,014		182,550
Bank fees	10,782		12,182
Depreciation	1,627		2,208
Grants	5,130		5,606
Membership mailings	1,458		7,358
Membership subsidies	8,145		4,320
Office expenses	496		277
Professional fees	21,895		24,443
Proceedings	1,977		4,075
Publications	13,031		12,782
Seminars	1,757		4,337
Supplies	651		626
Travel	 3,133	***********	4,346
Total expenses and losses	 253,096		265,110
(DECREASE) IN UNRESTRICTED NET ASSETS	(3,632)		(85,824)
NET ASSETS - beginning of year	 229,632		315,456
NET ASSETS - end of year	\$ 226,000	\$	229,632

THE SYSTEM DYNAMICS SOCIETY, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2003 AND 2002

	2003	2002
Cash flows from operating activities		
Cash received from customers	\$ 249,464	\$ 179,286
Cash paid to suppliers and employees	(248,944)	(262,903)
Net cash provided (used) by operating activities	520	(83,617)
Cash flows from investing activities		
Capital expenditures	(650)	(613)
Net cash (used) in investing activities	(650)	(613)
Net (decrease) in cash and cash equivalents	(130)	(84,230)
Cash and cash equivalents at beginning of year	226,591	310,821
Cash and cash equivalents at end of year	\$ 226,461	\$ 226,591

Reconciliation of net loss to net cash provided by operating activities

Net Loss	\$ (3,632)
Adjustments to reconcile net income to net cash	
provided by operating activities	
Add: Depreciation	1,627
Add: Increase in Conference scholarship awards payable	2,525
Total adjustments	 4,152
Cash provided by operating activities	 520

THE SYSTEM DYNAMICS SOCIETY, INC. NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2003 AND 2002

A. Organization

The System Dynamics Society, Inc., incorporated on November 7, 1985, as an international non-profit corporation, was organized to encourage the development and use of systems dynamics in solving problems in such areas as environmental change, economic development, social unrest, urban decay, psychology, and physiology.

B. Significant Accounting Policies

1. Basis of accounting – The accompanying financial statements have been prepared on the modified cash basis of accounting, which is a comprehensive basis of accounting other than generally accepted accounting principles. Non-cash transactions are recognized in the financial statements.

The modified cash basis differs from generally accepted accounting principles primarily due to the effects of accounts receivable and accounts payable not being reflected in the accompanying financial statements. In addition to recording cash receipts and disbursements, the Society records property acquisitions as fixed assets and records the corresponding depreciation over the useful life of the assets. The Society records the acquisition of investments (money market mutual funds, U. S. Treasury notes, and marketable securities) as assets and recognizes the unrealized gain or loss on the value of the investments due to market fluctuations.

- 2. Income taxes The Society qualifies under IRS Section 501(c) (3) as an organization exempt from federal taxation on income related to its stated purpose.
- 3. Property and equipment and depreciation Property and equipment are recorded at cost. Depreciation is computed using accelerated methods over the estimated useful lives of the assets.
- 4. Use of estimates The preparation of financial statements requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

THE SYSTEM DYNAMICS SOCIETY, INC. NOTES TO FINANCIAL STATEMENTS (Continued) DECEMBER 31, 2003 AND 2002

- 5. Basis of presentation In 1995, the Organization adopted Statement of Financial Accounting Standards No. 116, "Accounting for Contributions Received and Contributions Made" and Statement of Financial Accounting Standards No. 117, "Financial Statements for Not-for-Profit Organizations." Under these standards, net assets and revenues and expenses are classified on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are all classified and reported according to the level of restriction imposed by donors into either "unrestricted" or "permanently restricted" categories.
- 6. Administrative expenses The Society has a contract with the University of New York at Albany for administrative support services. In 2003 and 2002 the Society paid \$183,014 and \$182,550, respectively to the University for the necessary support service.
- 7. Cash in banks The Society maintains all cash balances at one bank. The account at this institution is insured by the Federal Deposit Insurance Corporation up to \$100,000.

System Dynamics Society Budget Comparison, First Six Months January through June 2004

	Jan - Jun 04	Budget	\$ Over Budget	% of Budget
Income				
Products	68,693.00	98,000.00	-29,307.00	70.1%
INC Conferences	168,168.66	442,400.00	-274,231.34	38.01%
Investment Income	956.34			
Membership Dues	27,997.00	31,600.00	-3,603.00	88.6%
Other Income	25.00	100.00	-75.00	25.0%
Shipping and Handling	10,363.00	13,000.00	-2,637.00	79.72%
Publications Sales	2,811.50	1,000.00	1,811.50	281.15%
Sponsor Dues and Donations	9,500.00	21,000.00	-11,500.00	45.24%
Conversion from Accrual to Cash	1,199.50			
Total Income	289,714.00	607,100.00	-317,386.00	47.72%
Cost of Goods Sold				
Proceedings	0.00	1,000.00	-1,000.00	0.0%
Bibliography Update Expense	0.00	500.00	-500.00	0.0%
Management Game	25,922.66	20,000.00	5,922.66	129.61%
Reprint Outdated SDR	167.60			
Total COGS	26,090.26	21,500.00	4,590.26	121.35%
Gross Profit	263,623.74	585,600.00	-321,976.26	45.02%
Expense				
Awards	0.00	5,600.00	-5,600.00	0.0%
Bank Adjustments (Expense)	157.10	1,000.00	-842.90	15.71%
Contract with Univ at Albany	82,894.00	165,788.00	-82,894.00	50.0%
Credit card fees	9,453.85	4,000.00	5,453.85	236.35%
Depreciation Expense	0.00	2,000.00	-2,000.00	0.0%
Electronic Presence Support	306.65	13,500.00	-13,193.35	2.27%
EXP Conferences	2,934.63	343,731.00	-340,796.37	0.85%
EX Conference Prepaid	25,761.14			
Journal Expense	11,000.00	11,000.00	0.00	100.0%
Membership Directory Exp	386.96	1,200.00	-813.04	32.25%
Membership Services	462.40	1,500.00	-1,037.60	30.83%
Membership Subsidies	2,250.00	4,000.00	-1,750.00	56.25%
Miscellaneous Expense	70.00	100.00	-30.00	70.0%
Office Equipment Purchases	81.87	600.00	-518.13	13.65%
Officer Expenses	1,527.41	3,000.00	-1,472.59	50.91%
Printing & Duplicating	1,100.00	2,500.00	-1,400.00	44.0%
Professional Fees	15,674.67	17,000.00	-1,325.33	92.2%
Shipping /Postage Expense	7,616.10	10,000.00	-2,383.90	76.16%
Supplies	14.31	1,500.00	-1,485.69	0.95%
Uncategorized Expenses	0.00			
Total Expense	161,691.09	588,019.00	-426,327.91	27.5%
Net Income	101,932.65	-2,419.00	104,351.65	-4,213.83%

System Dynamics Society Profit and Loss Comparison for First 6 Months January through June 2004

	Jan - Jun 04	Jan - Jun 03	% Change
Income			
Products	68,693	48,282	42%
INC Conferences	168,169	153,653	9%
Investment Income	956	2,685	-64%
Membership Dues	27,997	27,340	2%
Other Income	25	0	100%
Shipping and Handling	10,363	9,427	10%
Publications Sales	2,812	4,175	-33%
Sponsor Dues and Donations	9,500	8,994	6%
Conversion from Accrual to Cash	1,200	629	91%
Total Income	289,715	255,185	14%
Cost of Goods Sold			
Bibliography Update Expense	0	235	-100%
Management Game	25,923	5,300	389%
PhD Seminar in System Dynamics	0	928	-100%
Reprint Outdated SDR	168	177	-5%
Total COGS	26,091	6,640	293%
		-,	
Gross Profit	263,624	248,545	6%
Expense			
Awards	0	59	-100%
Bank Adjustments (Expense)	157	306	-49%
Contract with Univ at Albany	82,894	91,507	-9%
Credit card fees	9,454	6,564	44%
Electronic Presence Support	307	137	1249
EXP Conferences	2,935	22,976	-87%
EX Conference Prepaid	25,761	20,326	27%
Journal Expense	11,000	11,000	0%
Membership Directory Exp	387	518	-25%
Membership Services	462	0	100%
Membership Subsidies	2,250	2.205	2%
Miscellaneous Expense	70	0	100%
Office Equipment Purchases	82	0	100%
Officer Expenses	1,527	1,821	-16%
Printing & Duplicating	1,100	1,455	-249
Professional Fees	15,675	9,270	69%
		•	
Shipping /Postage Expense Supplies	7,616 14	6,864	119
• •		600	-98%
Uncategorized Expenses	161 601	175 609	0%
Total Expense	161,691	175,608	-8%
let Income	101,933	72,937	40%

Profit and Loss, First Six Months, by Cost Centers **System Dynamics Society**

	2004 UK	2005 Boston	Core Ops	Sales	Publication	Web	Prior Yr	2003 NYC	IFR Transfer	TOTAL
Income										
Products	0.00	0.00	0.00	68,693.00	0.00	00.00	0.00	0.00	00.00	68,693.00
INC Conferences	166,718.66	00.00	0.00	0.00	0.00	0.00	0.00	1,450.00	0.00	168,168.66
Investment Income	0.00	0.00	956.34	0.00	0.00	00.00	0.00	0.00	00.00	956.34
Membership Dues	0.00	0.00	27,997.00	0.00	0.00	0.00	0.00	0.00	0.00	27,997.00
Other Income	0.00	0.00	25.00	0.00	0.00	0.00	0.00	0.00	0.00	25.00
Shipping and Handling	0.00	0.00	37.00	10,326.00	0.00	00.00	0.00	0.00	00.00	10,363.00
Publications Sales	0.00	0.00	00.09	2,166.50	585.00	00.00	0.00	0.00	00.00	2,811.50
Sponsor Dues and Donations	0.00	0.00	9,500.00	0.00	0.00	00.00	0.00	0.00	00.00	9,500.00
Conversion from Accrual to Cash	0.00	00.00	1,199.50	0.00	0.00	00.00	0.00	0.00	0.00	1,199.50
Total Income	166,718.66	0.00	39,774.84	81,185.50	585.00	00.00	0.00	1,450.00	00.00	289,714.00
Cost of Goods Sold										
Management Game	0.00	0.00	0.00	25,922.66	0.00	0.00	0.00	0.00	0.00	25,922.66
Reprint Outdated SDR	0.00	0.00	0.00	167.60	0.00	00.00	0.00	0.00	00.00	167.60
Total COGS	0.00	0.00	0.00	26,090.26	00.00	0.00	0.00	0.00	00.00	26,090.26
Gross Profit	166,718.66	0.00	39,774.84	55,095.24	585.00	00.0	0.00	1,450.00	00.00	263,623.74
Expense										
Bank Adjustments (Expense)	2.00	0.00	155.10	0.00	0.00	0.00	0.00	0.00	00.00	157.10
Contract with Univ at Albany	44,888.59	5,356.34	22,102.83	7,105.46	1,082.25	2,358.53	0.00	0.00	00.00	82,894.00
Credit card fees	5,650.16	0.00	1,974.99	1,828.70	0.00	00.00	0.00	0.00	0.00	9,453.85
Electronic Presence Support	0.00	0.00	0.00	0.00	0.00	306.65	0.00	0.00	0.00	306.65
EXP Conferences	2,934.63	0.00	0.00	0.00	0.00	00.00	0.00	0.00	00.00	2,934.63
EX Conference Prepaid	25,761.14	0.00	0.00	0.00	0.00	00.00	0.00	0.00	00.00	25,761.14
Journal Expense	0.00	0.00	0.00	0.00	11,000.00	00.00	0.00	0.00	0.00	11,000.00
Membership Directory Exp	0.00	00.00	00.00	00.00	386.96	00.00	0.00	0.00	00.00	386.96
Membership Services	0.00	0.00	462.40	00.00	0.00	00.00	0.00	0.00	0.00	462.40
Membership Subsidies	0.00	0.00	2,160.00	90.00	0.00	00.00	0.00	0.00	00.00	2,250.00
Miscellaneous Expense	0.00	00.00	70.00	00.00	0.00	00.00	0.00	0.00	00.00	70.00
Office Equipment Purchases	0.00	0.00	81.87	00.00	0.00	00.00	0.00	0.00	0.00	81.87
Officer Expenses	0.00	0.00	1,001.03	97.85	386.04	00.00	42.49	0.00	00.00	1,527.41
Printing & Duplicating	0.00	00.00	1,075.00	25.00	0.00	00.00	0.00	0.00	00.00	1,100.00
Professional Fees	2,568.30	144.89	6,712.17	4,608.25	434.70	10.35	0.00	0.00	1,196.01	15,674.67
Shipping /Postage Expense	0.00	0.00	440.98	6,526.79	648.33	00.00	0.00	0.00	00.00	7,616.10
Supplies	0.00	0.00	14.31	00.00	0.00	00.00	0.00	0.00	0.00	14.31
Uncategorized Expenses	0.00	0.00	00.00	0.00	0.00	00.00	0.00	0.00	0.00	0.00
Total Expense	81,804.82	5,501.23	36,250.68	20,282.05	13,938.28	2,675.53	42.49	0.00	1,196.01	161,691.09
at Income	84,913.84	-5.501.23	3,524.16	34,813.19	-13.353.28	-2,675.53	-42.49	1,450.00	-1.196.01	101.932.65

Net Income