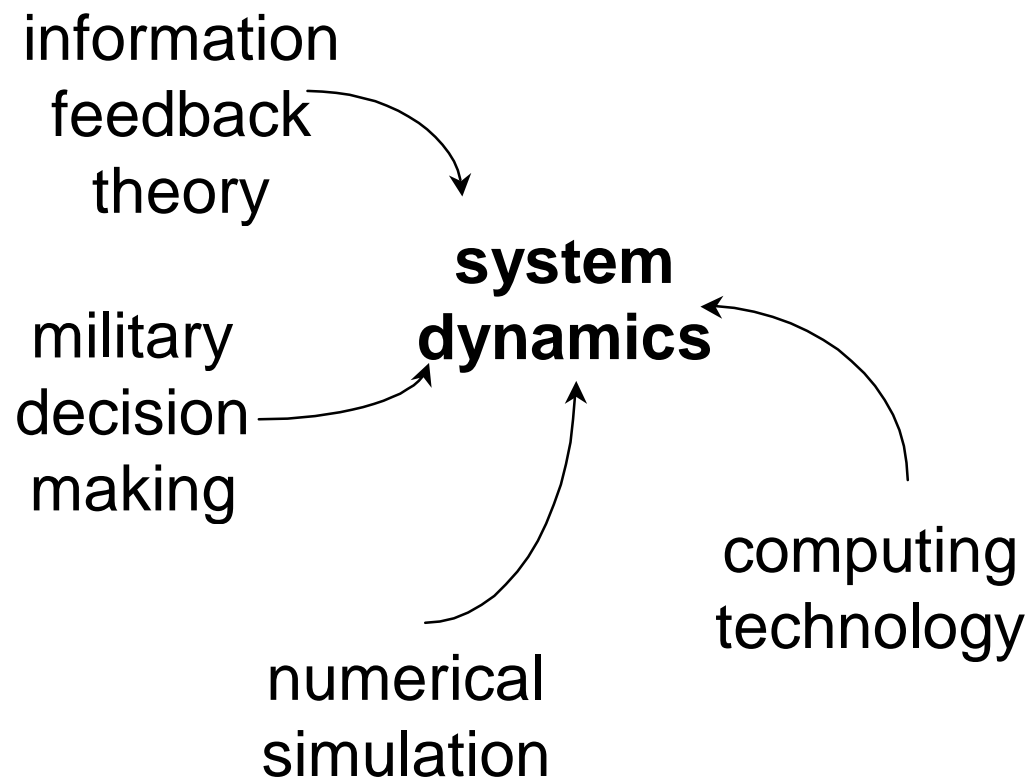


THE EVOLVING DISCIPLINE OF SYSTEM DYNAMICS

International System Dynamics Conference
Bergen, Norway
August 2000

SYSTEM DYNAMICS - ORIGINAL FOUNDATIONS

Visual Modelling and Simulation of Purposive Information Feedback Systems



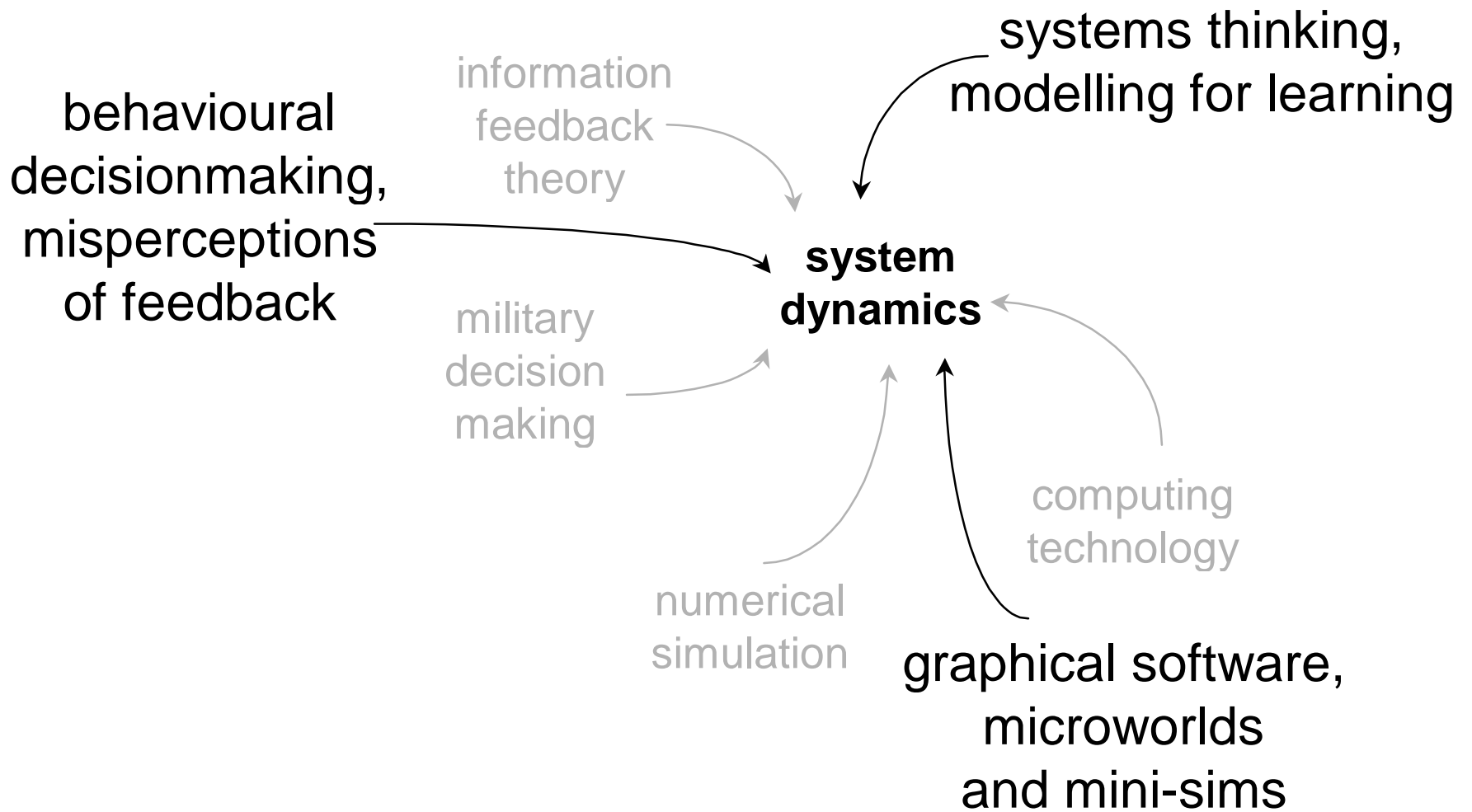
NEW IDEAS THAT HAVE ENTERED THE FIELD

behavioural decisionmaking / bounded rationality
misperceptions of feedback in dynamic decisionmaking

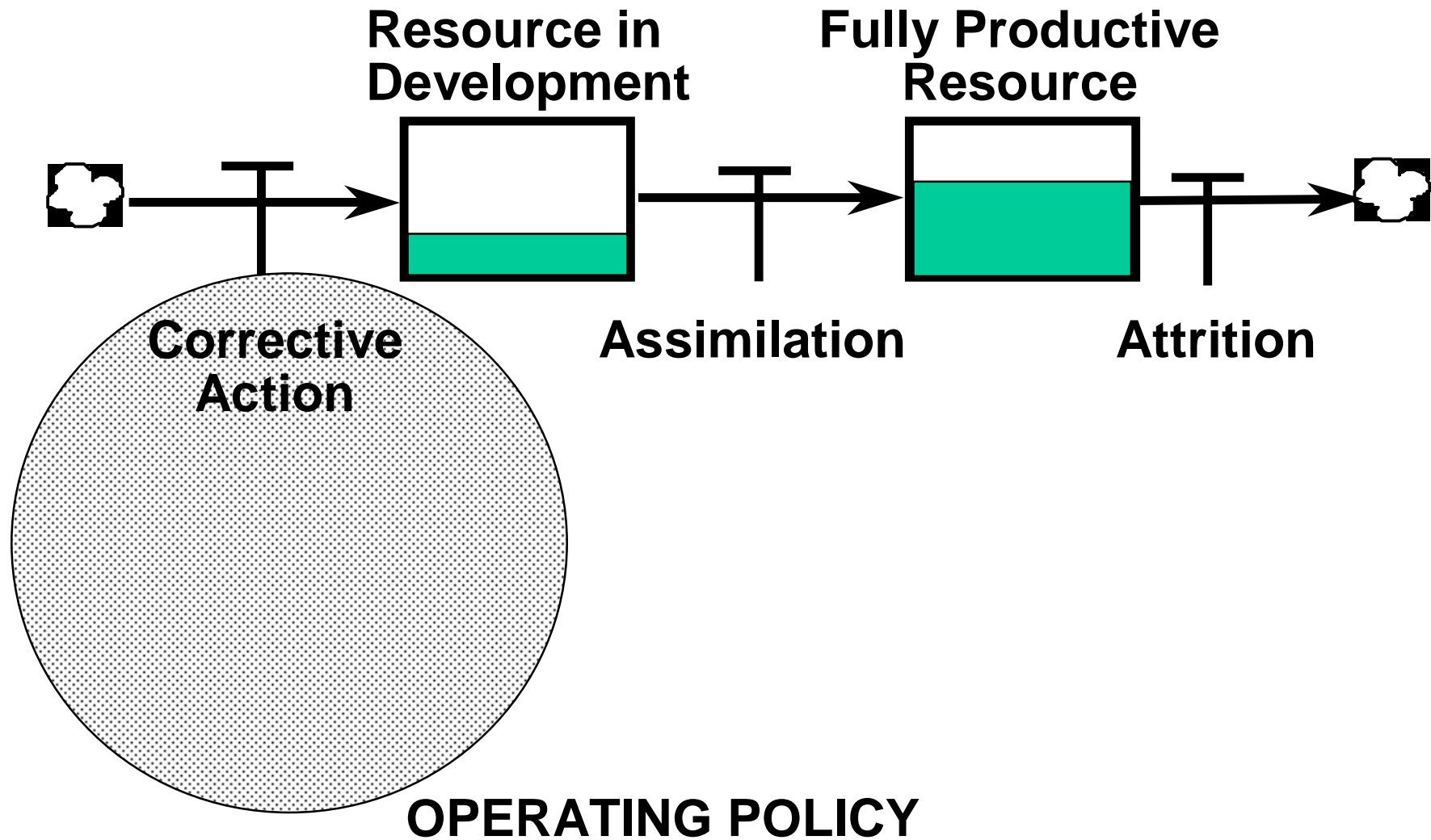
feedback systems thinking and the disciplines of the
learning organisation
modelling for learning

graphical modelling software for visualisation
microworlds, management flight simulators and mini-sims

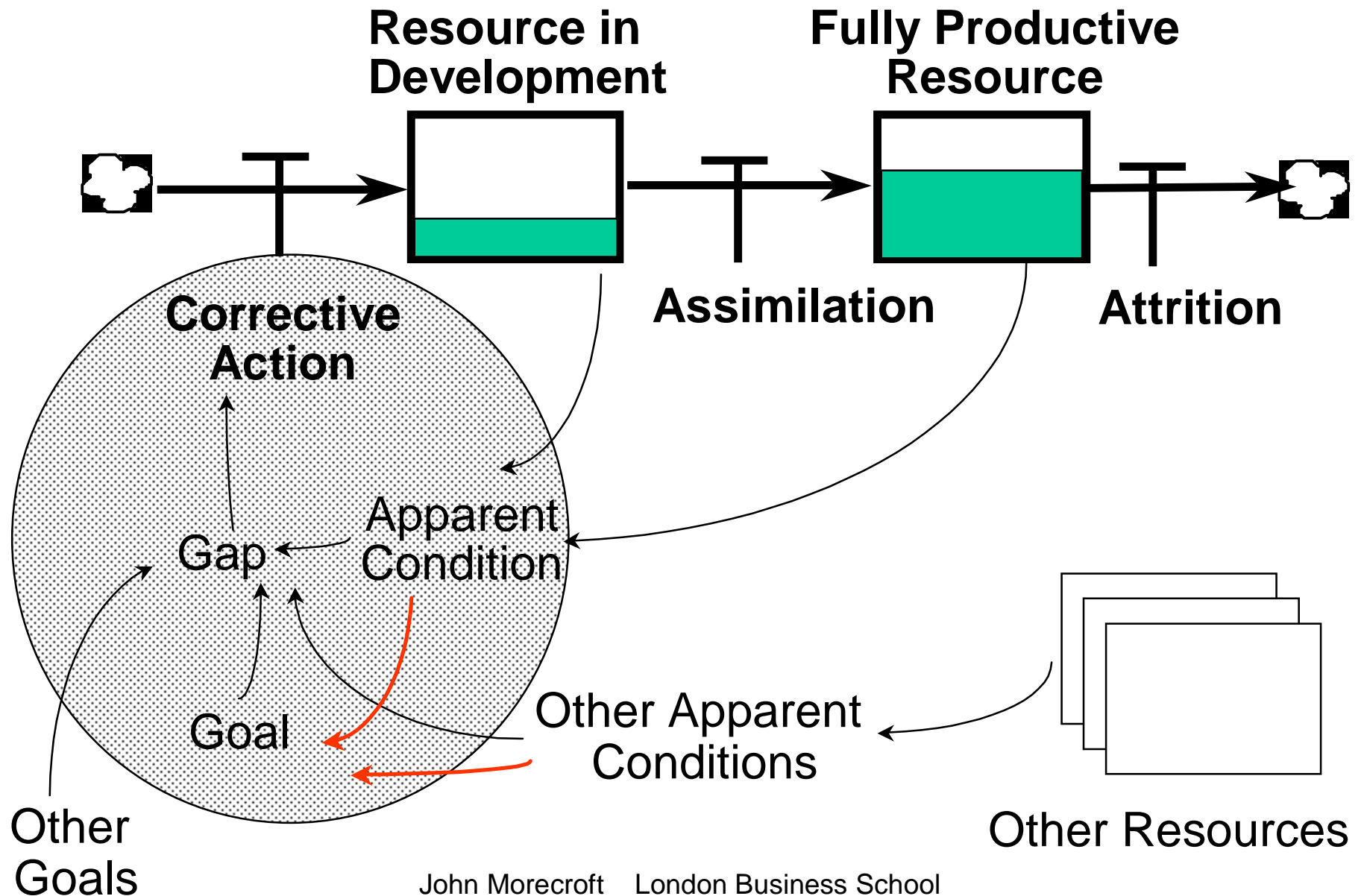
SYSTEM DYNAMICS TODAY



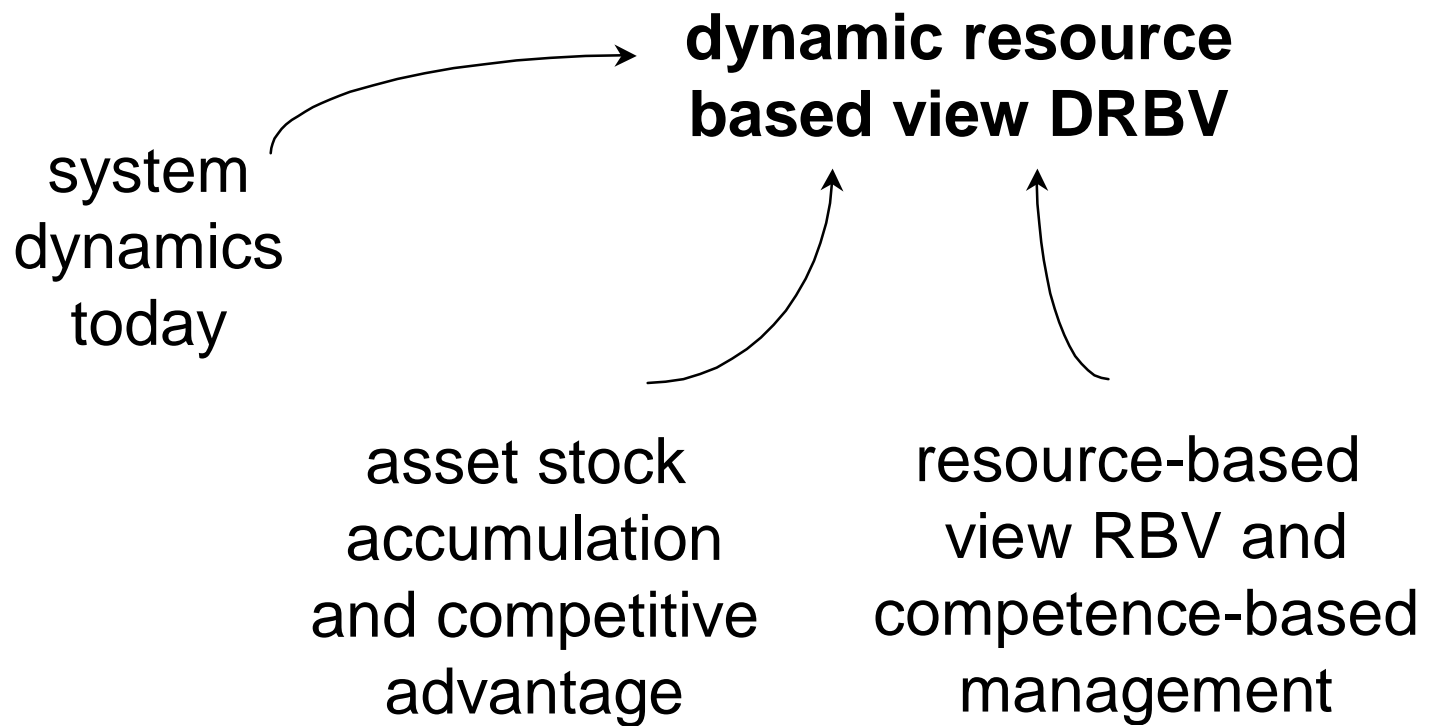
POWER OF INFORMATION FEEDBACK VIEW Portraying Purposive Behaviour in Organisations



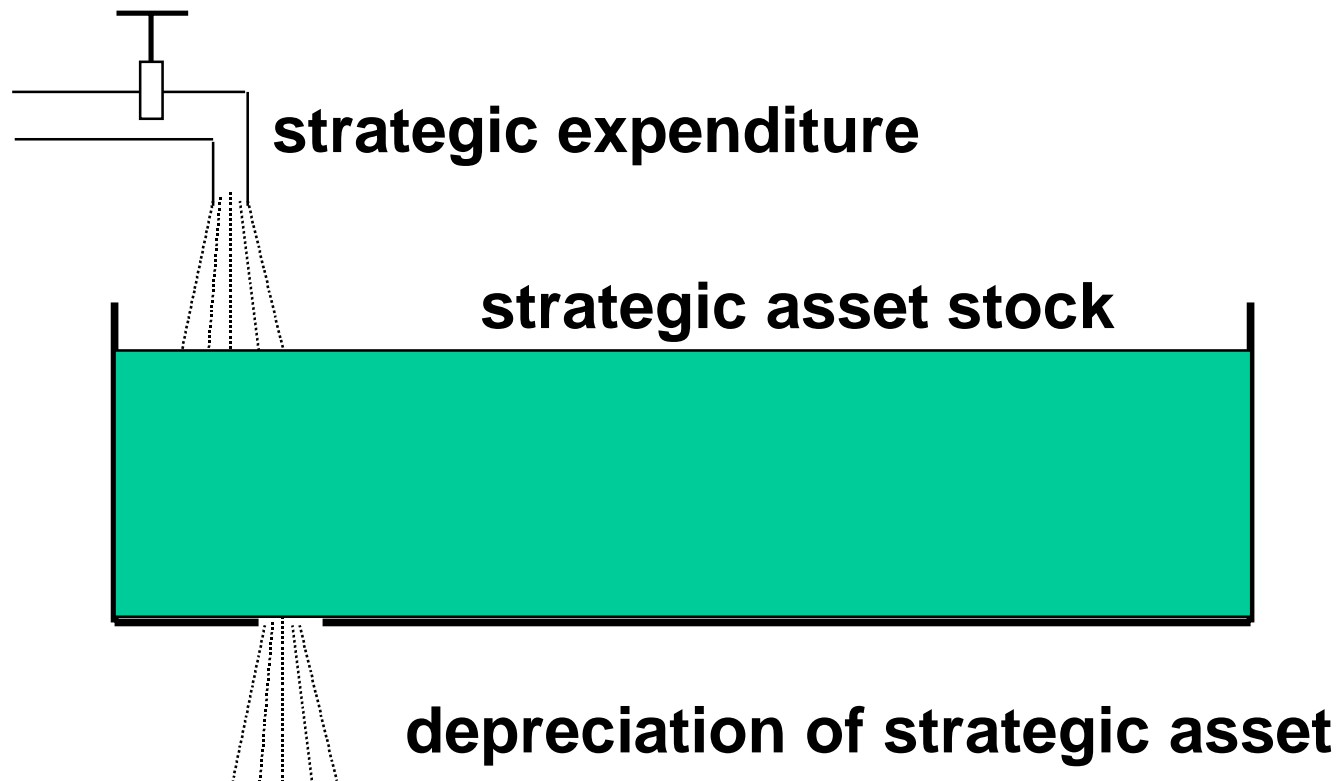
POWER OF THE INFORMATION FEEDBACK VIEW



FOUNDATIONS OF A “DYNAMIC RESOURCE-BASED VIEW” OF STRATEGY



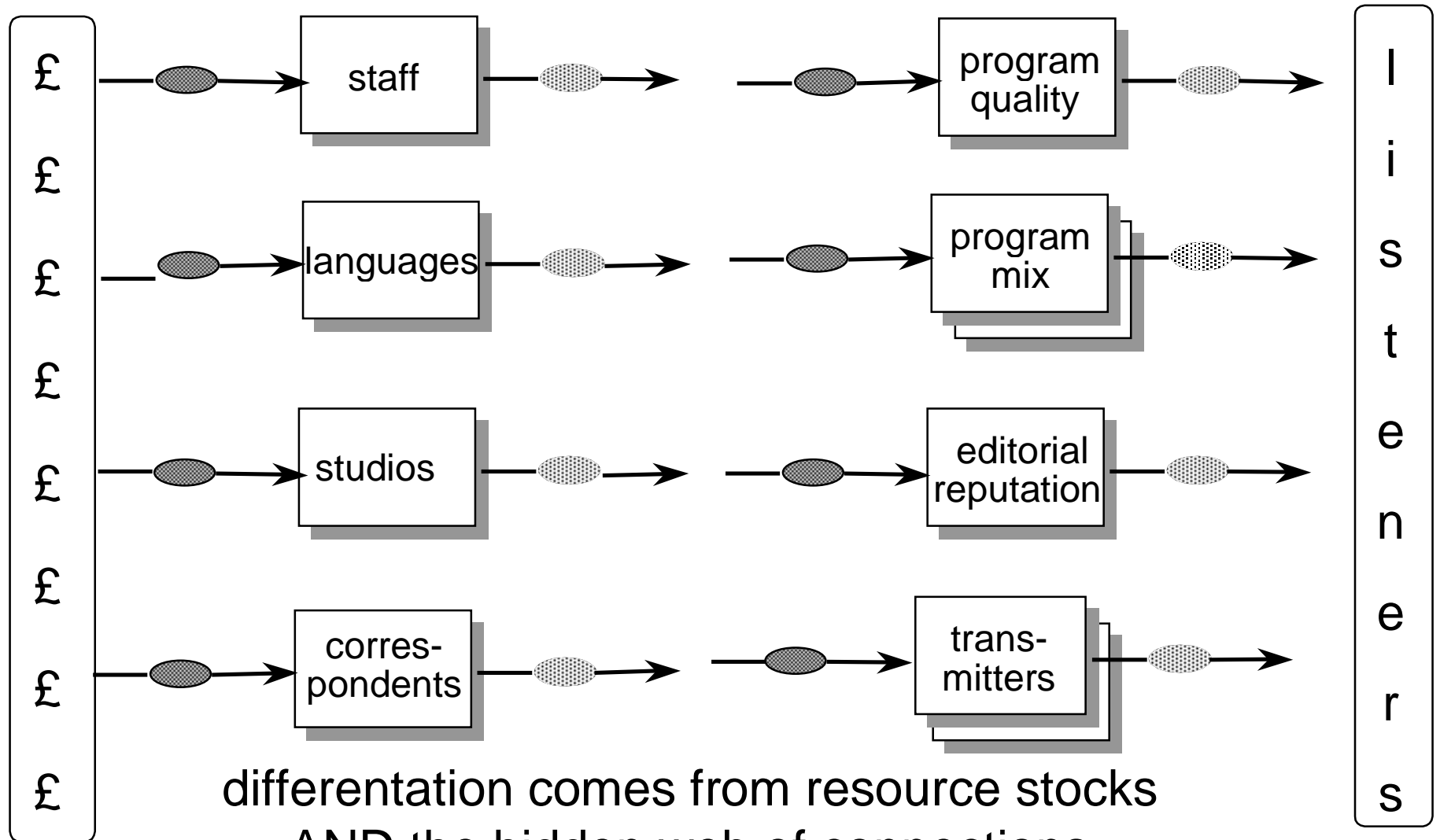
ASSET STOCK ACCUMULATION AND COMPETITIVE ADVANTAGE



“It takes a consistent pattern of resource flows to accumulate a desired change in strategic asset stocks” Dierickx and Cool, 1989

RESOURCE MENU OF RADIO BROADCASTER

Tangible and Intangible Resources



differentiation comes from resource stocks
AND the hidden web of connections

HOW SYSTEM DYNAMICS HELPS STRATEGY

a visual language for resource mapping showing complementarity

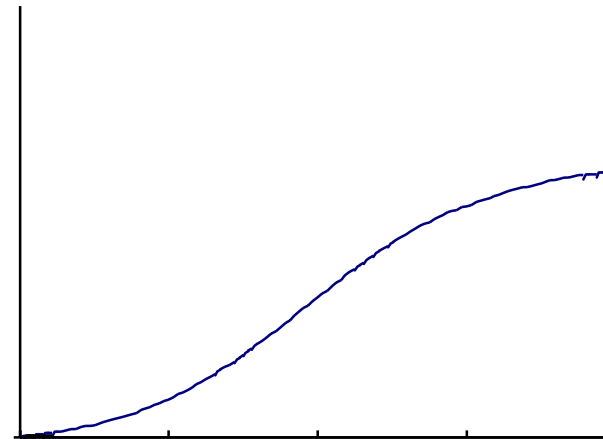
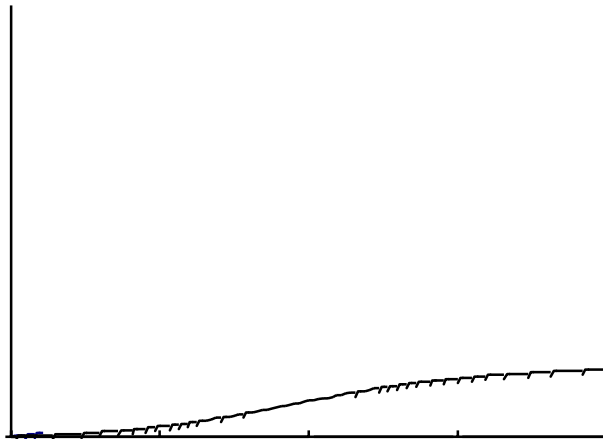
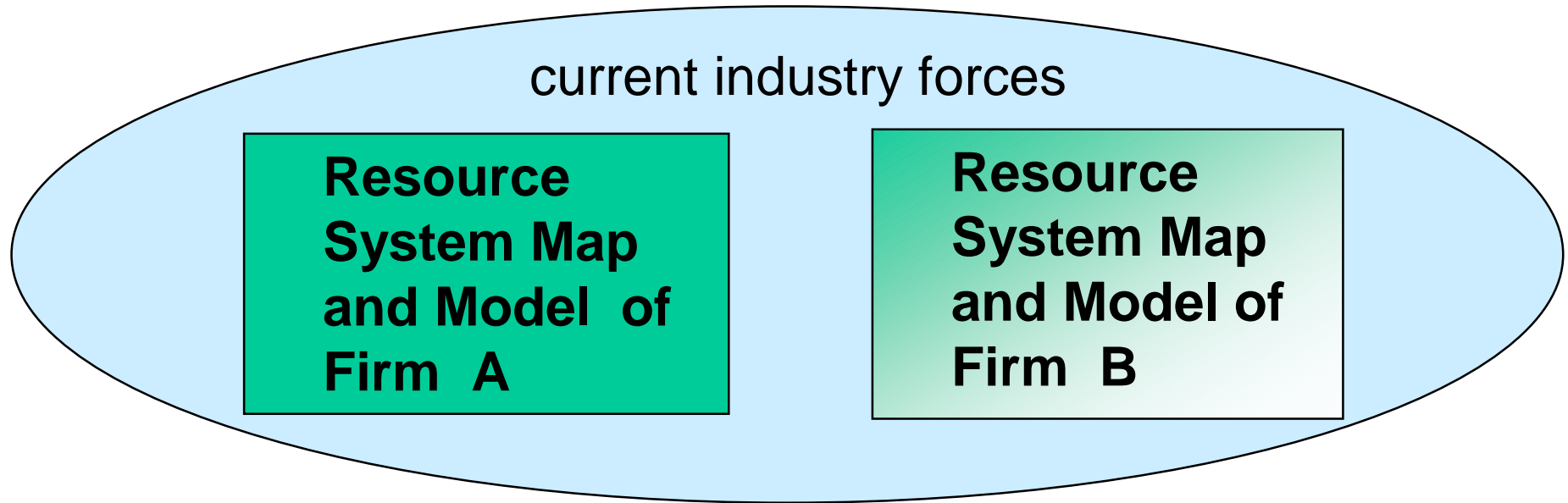
rules for specifying interconnections drawing on principles of information feedback systems and bounded rationality

focus on “structure” (of the resource system) and “behaviour over time” (resource evolution and the dynamics of competitive advantage)

the rigour of algebraic modelling and simulation

mini-sims and microworlds to communicate insight into business dynamics

DYNAMICS OF COMPETITIVE ADVANTAGE



MANAGING METAMORPHOSIS

