# Gender inequality in science A system dynamics model

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# Aim and relevance

Gender inequality is (re)created on multiple levels:

- Individual
- Organization
- Society

Interventions should be systemic and address multiple levels (Bilimoria & Liang, 2012)

Aim: support the understanding of the interconnection between individual, organizational and societal explanations for gender inequality, by providing a system dynamics model of gender inequality in science.

Practical relevance: dynamic processes in extreme case of Science, Technology, Engineering and Math (STEM) in the Netherlands may support leverages for change and be transferable to other cases.



### Method: group model building with stakeholders

	Participants			Research institute	Period
	Men	Women	Total		
1	6	4	10	Donders Institute	2012
2	5	6	11	Institute for Computing and Information Sciences	2014 - sept
3	6	7	13	Institute for Mathematics, Astrophysics and High Energy Physics	2015 – febr-apr
4	6	6	12	Institute for Molecules and Materials	2015 - oct
5	6	7	13	Institute for Water and Wetland Research	2016 – feb-mar
6	10	7	17	Institute for Molecular Life Sciences	2016 – may-july
Total	39	37	76		





#### **Results: feedback loops on recruitment and selection**

(Van den Brink, 2009; Isidor et al., 2016)





#### **Results: feedback loops on self-confidence and role models**

(Latu et al., 2013, Carrel, page & West, 2009)





#### **Results: feedback loops on organizational culture**

(Van den Brink & Benschop, 2012; Bleijenbergh, Vinkenburg & van Engen, 2015; Benschop & Brouns (2004)





#### **Results: feedback loop on leadership**

(Moss-Racusin et al., 2014)





# Implementation

Gender & diversity committee

# Policies recommended and implemented



	Institutes	Policy
. Target figures for women in higher positions	х	Х
. Increase gender aware leadership	x	Х
. Increase the proportion of women in selection committees	x	Х
. Gender sensitive recruitment and selection	x	Х
. Mentoring	x	Х
- Affirmative action program for female full professors	х	х

